

WETO Software Stack Best Practices

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National Renewable Energy Laboratory

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Executive Summary

This report outlines a set of best practices to guide the development of software supported by the U.S. Department of Energy's Wind Energy Technologies Office. Researchers at the National Renewable Energy Laboratory have been engaged in an effort to convert this set of software from a loose collection of projects into a cohesive and high-quality software suite known as the "WETO Software Stack." This report provides recommendations and practical suggestions to guide developers of WETO Software Stack components toward the vision of a cohesive and high-quality suite. The best practices are suggested in the following areas:

- · Accessibility: How practitioners obtain and integrate the software into their workflows and processes
- Usability: How practitioners execute the software, create meaningful inputs, and consume the outputs
- Extendability: How improvements and new features are added to existing software projects.

A description and example of a software grading rubric developed for the WETO Software Stack is shown in an appendix. Another appendix discusses career incentives for the researchers responsible for producing WETO software.

The WETO Software Best Practices are also available online at https://nrel.github.io/WETOStack/software_dev/ best_practices.html. The recommendations and practical suggestions will be periodically updated and expanded, and the online document will serve as the latest version.

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1 Introduction

Wind energy researchers share a passion for increasing the portion of wind energy in the global energy mix. The U.S. Department of Energy (DOE) supports this mission in several ways, including allocating funding for various types of wind energy research through the Office of Energy Efficiency and Renewable Energy (EERE) via the Wind Energy Technologies Office (WETO). Though the traditional output of research is academic publication, software has become a major focus over the past decade. Software tools in the research environment allow researchers to describe an idea and quickly increase the scope and scale as they study it further. These tools represent a direct pipeline from academic researcher to industry practitioner because they are the implementation of ideas described in academic publications. Given its vital role in wind energy research and commercial development, the broad research software portfolio supported by WETO—known as the *WETO Software Stack* or simply *WETO Stack*—must maintain a minimum level of quality to support the transition to renewable energy. This report outlines a series of best practices to be adopted throughout the WETO Software Stack as well as expectations that the communities interacting with these projects should have of the developers and tools themselves.

The WETO Stack has a unique standing in the field of scientific software. There are varied stakeholders, some of which include:

- EERE and WETO leadership
- National laboratory leadership
- · Associated project principal investigators
- Research software engineers
- Wind energy researchers in academia, including graduate students, postdoctoral researchers, and national lab staff
- Industry researchers and practitioners
- Commercial software developers
- The general public interested in wind energy.

Since the developers of the WETO Stack are also wind energy researchers, the tools are typically designed in a way that closely reflects the application in which they are used. In addition, developer expertise and incentive are highly variable, and often neither is aligned with modern software engineering or computer science.

Given the unique environment in which the WETO Software Stack is produced and consumed, it is critical for model owners to understand the context of their software. The following questions can be asked in any given software project to help model owners establish a framework for their software:

- What is its purpose?
- What is its role in the field of wind energy?
- What is the profile of the expected users?
- How long will it be relevant?
- What is the expected impact?

These questions allow model owners to identify the appropriate methods for the design, development, and longterm maintenance of their software. In addition, the answers provide context for future planners to understand why particular decisions were made and discern the consequences of changing course.

This report provides general and practical guidance for improving the *accessibility*, *usability*, and *extendability* of the WETO Software Stack in relation to the considerations above. Accessibility is related to how the software is

obtained and integrated into workflows. Usability is concerned with how practitioners execute the software and create and understand inputs and outputs. Extendability addresses how the software projects themselves are developed further.

The guidance in this report is informed by (1) the authors' experience in the management and development of the WETO Software Stack, (2) input from groups producing wind energy software within the national labs, and (3) external organizations and efforts to define the craft of research software engineering. These best practices aim to make the collaborative development process efficient and effective while improving model understanding across stakeholders. It is anticipated that the general adoption of a common framework for software quality along with a mechanism for measuring progress (Appendix A) will ensure that end users of the WETO Stack can trust it and accurately assess the risks to workflow integration.

2 Summary of Best Practices

Accessibility

- Barriers: Determine the barriers to entry for expected users and address accessibility accordingly. Automate accessibility methods and processes so they are implicit in the software development process.
- Prerequisite knowledge: Identify target user profiles and anticipate their levels of understanding. Accurately understand the complexity of the systems used to access the software, and evaluate whether this matches the expected skills in target users. Note technical solutions can be augmented with documentation to address gaps in prerequisite knowledge.
- Distribution: Provide a streamlined method of installation using common software distribution systems.

Usability

- User interface (UI): UIs should be predictable and adopt existing conventions for the contexts in which they exist.
- Command line interface (CLI): If a CLI exists, it should be meaningful, predictable, and well documented. Refer to contextual guidelines and conventions for flags, syntax, and functionality. At a minimum, provide documentation via the help flag; extended documentation alongside examples and tutorials is helpful.
- Input and output files: Use a common file structure relevant to the type of data produced from a software, and leverage the existing ecosystem of tools to pre- and post-process input and output files.
- Error messages: Identify an error messaging system that enables communicating to users without encumbering the development process. Provide useful errors that include data, provide guidance for moving forward, and help maintainers identify potential bugs.
- Metadata: Providing metadata to users requires minimal effort for developers, and it enables users to more effectively share and compare data and get help. At a minimum, display version numbers, critical settings, and dependency info.

Extendability

- Ease of development: How easily a project can be extended is critical to its viability as a long-term DOEfunded project. Prioritize simplicity in architecture, dependencies, and toolchains. Create a development environment balancing modern needs with stability.
- Code style: Strive to write code that external developers can easily read and comprehend with minimal preexisting context.
- Architecture and design: Adopt an explicit design process where the major ideas are chosen before any code is written.
- Software design process: Create a parti diagram and list performance requirements for each level of fidelity in the software. Establish methods to validate the design and implementation given knowledge of how a software is ultimately used.
- Design patterns: Study existing design patterns and adopt a few, as needed. Refer to existing materials especially relevant to research software architecture.
- Version control: Craft a version control history that communicates the evolution of changes of the software to future developers, including the author of current changes. Evolve the software in a logical, linear process with digestible, easily reviewable changes.
- Collaborative workflows with GitHub: Treat GitHub as the home page of a software project, and develop the planning and coordination activities as a first-order communication, signaling, and organizational mechanism for the community of users.

- Pull requests (PRs): All components of a PR should be considered documentation for future reference and an aspect of version control. PR reviews should be verbose, thorough, positive, and referential to guiding documents.
- Continuous integration: Codify software quality by establishing automated systems to check and provide feedback within the development process. Offload as many manual processes as possible and practical to the continuous integration system.

3 Accessibility

Accessibility is concerned with how practitioners are expected to obtain and integrate software into their processes. The product that is to be obtained is the executable version of the software. In the case of compiled programming languages, this is a binary executable or library file, whereas interpreted languages typically require distributing the source code directly.

For guidance on developer accessibility, see Extendability.

The technical approaches to address accessibility depend on the targeted users. To identify methods for improving accessibility, first identify the expected users and anticipate their barriers to entry. Then, create processes and technical solutions to minimize these barriers. Finally, automate the processes so accessibility is implicit to the process rather than dependent on developers remembering to meet these needs.

3.1 Prerequisite Knowledge

Using a computer in a scientific context is a learned skill and requires years of practice to become proficient. Technical words like "terminal," "shell," or "command prompt" are not universally intuitive, and that these three terms are used interchangeably can lead to further confusion. This is an example of a barrier to entry often encountered by early-career researchers and experienced practitioners alike. To improve accessibility, it is important to understand the experience of users and design software to meet their needs.

Following are some examples of common barriers to entry:

- Navigating a "terminal"
- Knowledge of acronyms, jargon, or interchangeable phrases:
 - Command line interface (CLI), application programming interface (API), integrated development environment (IDE), and so on
 - Compile, clone, check out
 - Terminal vs. shell vs. command prompt
- Extensions: .exe, .so, .dll, .dylib
- Installation:
 - Navigating package managers
 - Downloading executable files
 - Configuring an environment.

WETO Stack developers should identify target user profiles, including their levels of experience of understanding in computing environments. Then, design the research software so it matches the expected level of expertise in users. Note this is often an iterative process, and technical solutions are not always needed to address barriers to entry. Explanatory documentation is a major resource in addressing ambiguity or inexperience in a particular technology. Leverage existing tutorials where necessary; for example, a high-level overview of methods to use a terminal in the context of a specific software project along with an accompanying link to a deep dive into terminal training can be helpful.

3.2 Distribution

Elements of the WETO Software Stack often depend on third-party libraries, and many of these dependencies are research software themselves. Therefore, the installation and environment configuration for this type of software can easily become complex. Mature package managers are a great resource because they have a distribution system already in place and manage dependencies between software tools. The ecosystem of open source software package managers has coalesced around a few primary tools listed in Table 1.

Package Manager	Operating System	Description		
Python Package Index (PyPI)	Any	Source and binary distribution package manager for Python software		
Conda	Any	Package, dependency, and environment management for any language		
Conda-forge	Any	A community-led collection of recipes, build infrastructure, and distributions for the conda package manager		
Homebrew (brew)	macOS, Linux	The Missing Package Manager for macOS (or Linux)		
Spack	macOS, Linux	Package manager for supercomputers supporting any language and distributable product		
APT	Linux	A user interface that works with core libraries to handle the installation and removal of software on Debian and Debian-based Linux distributions		
Fortran package manager (FPM)	Any	Fortran-specific executable and library package manager		

Table 1. Common Package Managers in Research Software With Supported Operating Systems and Descriptions

The process for including a package in a package management system varies, but all are designed to integrate with automated systems to prepare and distribute the package automatically upon a given event. The practice of releasing a software package after a tagged release (see Version Control) or requisite set of changes is called "continuous distribution," a component of "continuous integration." See Continuous Integration: Automating Tests, Compliance, and Delivery for details. Tools for this level of automation are ubiquitous, and a practical choice is GitHub Actions (see Collaborative Workflows with GitHub).

4 **Usability**

Usability is concerned with how practitioners are expected to execute the software, including creating inputs and managing outputs. Though the content and promise of a particular software will bring users to it in the first place, the ease of usability is responsible for keeping them engaged with the software. In this context, consider any user interfaces including messaging back to the user through errors as the "touch points" that should be optimized. Developers should recall their own experience in using software including outside of the research environment. Contemporary software consumers will generally choose the path of least resistance to accomplish a task even at the cost of access to a more advanced feature.

4.1 User Interface

The UI is any mechanism through which users interact with the software, typically by providing inputs and receiving outputs. Examples of UIs include the following:

- Graphical user interface (GUI)
- Web-based front ends
- Input and output files
- Command line interface
- Library APIs.

WETO Software Stack UIs should be well defined and predictable. They should adopt the conventions that already exist in the environments and contexts in which they're used. Most importantly, all user interfaces should be well documented.

4.1.1 Command Line Interface

The command line interface, or CLI, is one type of front-end for software. It is the method by which a software is executed via a computer's terminal. WETO software should in general adhere to the following conventions and principles for CLIs. However, these are guidelines and can be skipped when context is clear or another option improves usability.

- Adopt command line syntax requirements from https://pubs.opengroup.org/onlinepubs/9699919799/basedefs/ V1_chap12.html
 - Guideline 1: Utility names should be between two and nine characters, inclusive.
 - Guideline 2: Utility names should include lowercase letters (the lower character classification) and digits only from the portable character set.
 - Guideline 3: Each option name should be a single alphanumeric character (the alnum character classification) from the portable character set. The -W (capital-W) option shall be reserved for vendor options. Multi-digit options should not be allowed.
 - Guideline 4: All options should be preceded by the "-" delimiter character.
 - Guideline 5: One or more options without option-arguments, followed by at most one option that takes an option-argument, should be accepted when grouped behind one delimiter.
 - Guideline 6: Each option and option-argument should be a separate argument, except as noted in Utility Argument Syntax, item (2).
 - Guideline 7: Option-arguments should not be optional.
 - Guideline 8: When multiple option-arguments are specified to follow a single option, they should be presented as a single argument, using <comma> characters within that argument or
blank> characters within that argument to separate them.

- Guideline 9: All options should precede operands on the command line.
- Guideline 10: The first argument that is not an option-argument should be accepted as a delimiter indicating the end of options. Any following arguments should be treated as operands, even if they begin with the – character.
- Guideline 11: The order of different options relative to one another should not matter, unless the options are documented as mutually-exclusive and such an option is documented to override any incompatible options preceding it. If an option that has option-arguments is repeated, the option and option-argument combinations should be interpreted in the order specified on the command line.
- Guideline 12: The order of operands may matter and position-related interpretations should be determined on a utility-specific basis.
- Guideline 13: For utilities that use operands to represent files to be opened for either reading or writing, the – operand should be used to mean only standard input (or standard output when it is clear from context that an output file is being specified) or a file named –.
- Guideline 14: If an argument can be identified according to Guidelines 3 through 10 as an option, or as a group of options without option-arguments behind one delimiter, then it should be treated as such.
- Adopt these minimum GNU conventions for command line interface flags
 - A short version with one dash and a long version with two dashes
 - -v / --version to show version information
 - -h / --help to display help information
 - -i / --input for input file specification
 - -o / --output for input file specification
 - -V / --verbose to include additional output in terminal
 - -q / --quiet to suppress terminal output
- Use context-specific switches
 - Unix terminal: or ---
 - Windows command prompt: /
 - Python: or ---

For Python software, using the standard argparse library automatically creates many of the flags listed. Extended CLI documentation alongside tutorials and explanations of the software is helpful to attach meaning to the functionality available via the CLI.

4.1.2 Input and Output Files

The ecosystem of tools for processing data files is vast and mature. Therefore, input and output files should adopt a common file type and syntax relevant to the field and context of the software itself. For example, large datasets generated by computational fluid dynamics software are often exported in HDF5 format because robust libraries are available to export the data and load them into post-processing tools. Similarly, input files should retain a ubiquitous human-readable format such as YAML because this allows users to generate input files programmatically using standard libraries. Input and output files required by WETO software should adhere to the following conventions and principles:

- · Simple, clear, and predictable structure
- · Expressive and concise

- Easy to produce and consume using ubiquitous software tools
- · Minimal data consumption; for large datasets, option to split into smaller files or binary format
- Typical and predictable data types.

Following are file types with well-developed libraries for input/output in popular language ecosystems:

- JSON JavaScript Object Notation; a common data structure used in web applications and in various computing environments
- YAML YAML Aint Markup Language; not entirely but basically a human-readable version of JSON
- CSV Comma separated values
- VTK Visualization Tool Kit; a variety of file types and readers for different types of data
- HDF5 Hierarchical Data Format; used for large, complex, heterogeneous datasets; HDF includes libraries for reading and writing HDF files
- Plot3D Data type for 3D structured grid data
- CGNS CFD General Notation System
- Markdown A markup language for text documents
- reStructured Text A markup language for text documents.

4.2 Error Messages

Messaging to practitioners from within a software can be immensely helpful. At the same time, the infrastructure for communicating messages can be burdensome to put into place. It is important to find a balance of appropriate levels of messaging while also ensuring the messages themselves are up to date with the software features and implementations. Too much messaging results in information overload, and critical messages can be lost in noise. In addition, messaging is another developer responsibility and can be overlooked among the many responsibilities during the development cycle.

Useful error messages have the following characteristics:

- Expect the reader does not have the context of the author
 - Include a stack trace in all messages
 - At minimum, include the calling function name
- Anticipate the needs of the reader
 - What will they be thinking about when this error is shown?
 - What will they need to do next?
- Include information that will help project maintainers understand the context of the problem
 - Include metadata where relevant; see Metadata
 - Include the value of data that are found invalid.

4.3 Metadata

Tracking metadata in software projects is a simple way to provide clarity to all users. This greatly improves usability and has the added effect of improving the debugging process. This information can be provided to the user in any structured output from the software. For example, output data files, reports, images, and so on can all include a

snapshot of the metadata. The objective is to communicate information on the state of the software (version and runtime), the state of the computing environment, and any user decisions.

The following fields are minimum metadata to include:

- Version number in semantic versioning format (MAJOR.MINOR.BUGFIX, i.e. v3.2.1)
- Execution time
- Compile info, if applicable
 - Compiler vendor
 - Compile time
 - Compiler settings
- System information such as operating system (OS) and relevant hardware (i.e., accelerators) vendor
- Relevant settings enabled.

5 Extendability

Extendability is concerned with how improvements such as new features, bug fixes, and general maintenance are added to an existing software project. This covers both the technical aspects and the management of multiple developers and development efforts happening concurrently.

The life cycle of WETO Software Stack projects typically follows a pattern of funding, development, and release, resulting in a recurring development workflow depicted in Figure 1. The "Maintenance" tasks are usually optional and implicitly embedded in future development efforts. Therefore, it is critical to the life of all WETO Stack projects to prioritize extendability so future funding opportunities are attractive to stakeholders and general maintenance and infrastructure upgrades can be introduced with minimal overhead.

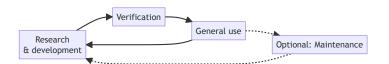


Figure 1. A representation of the typical life cycle of software extension tasks within the research environment

This topic is closely tied to the need for communicating elements of design, and the objective is to ensure developers can easily approach the project with minimal overhead required to align their computing environment, scope the work, implement the changes, and verify the results.

A guiding principle on extendability is to use ubiquitous infrastructure. Mature and ubiquitous tools and libraries come with formal and community-based documentation, ecosystems of tools such as IDE extensions, and institutional or cultural knowledge of their use and nuances that can be difficult and time consuming to create for specialized infrastructure. Common build systems such as CMake with the GNU or LLVM toolchains should be used instead of the newest projects. Popular programming languages (Python, C++, Fortran) are more approachable than specialized languages (Rust, Julia, Elixir) and enable a wider developer base. Software project managers should strive to create a development environment balancing the need for modern tooling, modern developer expectations, and stability.

5.1 Code Style

In the software development community, the word "grok" is often used (see usage in Hacker News, Lobsters, Stack-Overflow) to suggest a high degree of understanding. This word is described by its creator as follows: (Source: Wikipedia).

Grok means "to understand", of course, but Dr. Mahmoud (...) explains that it also means, "to drink" and a hundred other English words, words which we think of as antithetical concepts. "Grok" means *all* of these. It means "fear", it means "love", it means "hate" – proper hate, for by the Martian "map" you cannot hate anything unless you grok it, understand it so thoroughly that you merge with it and it merges with you – then you can hate it. By hating yourself. But this implies that you love it, too, and cherish it and would not have it otherwise.

That such a word exists and is widely used in software development illustrates the high value of clear and understandable code. The WETO Software Stack should avoid complexity where possible and favor readability over writability. Strive to create software that can be easily grokked by developers who do not have the current context, and remember that often these developers are domain experts rather than computer scientists.

The designers of the Python programming language consider readability a primary priority, and the most famous of the many Python language-development documents is PEP 8, which proposes a style guide for Python code. PEP 8 is summarized into 19 aphorisms (20 including one that's implied) and is referred to as "The Zen of Python." Much of the WETO software portfolio is Python-based, so these guiding principles directly apply. However, these principles are programming language agnostic and eloquently describe the paradigm for developing extendable software.

5.1.1 The Zen of Python

In an interactive Python interpreter (REPL, or run-execute-print-loop), typing

import this

prints the Zen of Python: The Zen of Python, by Tim Peters

Beautiful is better than ugly. Explicit is better than implicit. Simple is better than complex. Complex is better than complicated. Flat is better than nested. Sparse is better than dense. Readability counts. Special cases aren't special enough to break the rules. Although practicality beats purity. Errors should never pass silently. Unless explicitly silenced. In the face of ambiguity, refuse the temptation to guess. There should be one -- and preferably only one -- obvious way to do it. Although that way may not be obvious at first unless you're Dutch. Now is better than never. Although never is often better than *right* now. If the implementation is hard to explain, it's a bad idea. If the implementation is easy to explain, it may be a good idea. Namespaces are one honking great idea -- let's do more of those!

5.2 Architecture and Design

"If you think good architecture is expensive, try bad architecture."

— Brian Foote and Joseph Yoder in *Clean Architecture: A Craftsman's Guide to Software Structure and Design*¹

In the development of any complex system, the design and its implementation are either explicit or implicit. Explicit design involves identifying relationships between modules, composition of data structures, and flow of data prior to writing code, whereas an implicit design evolves during the process of writing new code. For the WETO Software Stack, an explicit design process is critical to allowing projects to grow beyond a single developer, and the consequence of an implicit design process is the common case of technical debt.

5.2.1 Software Design Process

Primarily, an explicit design process involves identifying the fundamental principles of a particular design — how it is expected to function in various aspects. This process should result in two statements:

- 1. The parti, a description of the fundamental, driving design intent as a brief text (one or two sentences) or a simple diagram
- 2. A list of requirements that the parti and its implementation should satisfy.

The *parti* is the abstract objective, and the list of requirements are the criteria to verify the implementation satisfies the parti. In other words, these are the tests for the design. Upon establishing this information, it should be codified into a design document and style guide that are made publicly available to all developers such as in online documentation.

¹Martin, Robert. 2017. Clean Architecture: A Craftsman's Guide to Software Structure and Design. Prentice Hall.

There are various levels of fidelity to consider when designing a software system:

- Level 0: Syntax and code style
- Level 1: Function scope, function signatures
- Level 2: Module composition
- Level 3: System composition.

Each should be addressed individually but referring to one another. For example, having a major design driver to limit complexity at Level 3 can be negated if complexity is allowed at Level 0. However, the definitions of complexity at these levels are entirely different and should be directly defined.

"Architecture is a hypothesis that needs to be proven by implementation and measurement."

— Tom Gilb in Clean Architecture: A Craftsman's Guide to Software Structure and Design²

Though having an explicit design process is important, it is not required to adhere to a chosen design at all cost. Throughout the development of a software, the architecture and design should be regularly revisited and reevaluated given the new knowledge acquired during implementation. How a software is ultimately used and the problems faced cannot be known at design time, so developing a process for design validation is required.

5.2.2 Design Patterns

The software engineering community has created a wide range of design patterns to address specific design problems. These are often used as a reference for creating a specific architectural design, and they often focus on fidelity levels 1 and 2. Multiple design patterns can even be pieced together to create a high-level monolithic architecture. The benefits of adopting an existing design pattern are as follows:

- The methods to describe the design pattern to new developers are already established.
- Teams can work with the architecture in the abstract to develop their concrete customized implementation.
- Ecosystems of third-party tools exist to leverage some of the common design patterns.
- Some patterns can be easily replaced by others in situ.

Though software architecture and software design patterns are entire fields of knowledge, many resources exist to teach common methods. Following are a few in-depth references specifically relevant to WETO-supported research software:

- Clean Architecture: A Craftsman's Guide to Software Structure and Design
- IDEAS-ECP HPC Best Practices Webinar: Software Design Patterns in Research Software with Examples from OpenFOAM
- Architecture of Open Source Applications Volume 1 and Volume 2

5.3 Version Control

Version control, typically with git, is a tool for tracking the evolution of a project change by change establishing a history of changes. Each change, called a "commit," is itself a version of the software, and, collectively, the changes provide a snapshot of thought processes and progression of work.

Version control with git can seem like simply a mechanism to "save" the state of a document, and it is easy to relegate this process to a secondary concern in the development process. However, it carries far more meaning in the context of software extendability. Because the git system is decentralized, it allows multiple developers to make changes to a project concurrently. Git also provides a mechanism for resolving differences so multiple changes can be merged together easily.

²Martin, Robert. 2017. Clean Architecture: A Craftsman's Guide to Software Structure and Design. Prentice Hall.

In addition to the content of changes themselves, the connectivity between changes over the lifetime of a project is meaningful. The connectivity between commits is structured as a directed acyclical graph (DAG). Each commit has a parent, and each parent can have multiple children. This provides a mechanism for easily and accurately rolling back to the state of the project at any time in history.

To best leverage the power of git to enable extendability, consider the following guidelines:

- It is reasonable to spend time crafting each commit and a sequence of commits.
- Each commit should optimize for readability in both the content of the changes and the message:
 - Keep changes within an easily communicated scope.
 - Avoid the temptation to mix formatting changes with algorithmic changes.
 - More smaller commits are generally better than fewer large commits.
- Practice editing a series of commits to ensure the progress of work is captured accurately.
- Consider whether the commit history is concise and readable to people who are not the authors.
- Become familiar with the following actions:
 - Interactive rebase,
 - Cherry-pick,
 - Squash,
 - Edit a commit message.
- Commit messages should be short, and it is a convention to limit them to fewer than 50 characters.
- An additional line can be included as a longer description of the commit beneath the 50-character line. The second line is typically limited to 70 characters, but it is considered reasonable to use as much space as needed.

5.4 Collaborative Workflows with GitHub

The processes through which developers interact with a software and other developers is an essential component of extendability. These processes should generally strive for efficiency while minimizing overhead. Automated processes are better than manual processes, and objective is better than subjective. The majority of collaborative software development processes occur on the GitHub platform, and automated processes leverage GitHub's free cloud-based resources.

GitHub and git (see Version Control) are tightly connected, but they are different systems and serve different purposes in the development process. Git is a version control system for tracking and merging changes to a software. GitHub is a platform for orchestrating and coordinating the various processes that happen around the development cycle. GitHub activities add context on top of the individual changes captured in commits. Whereas commits often capture low-level information, GitHub activities can map the low-level details to high-level efforts. GitHub provides extensive training material for git as well as GitHub features.

The primary GitHub features are described next, and a typical sequence of events across these features is diagrammed in Figure 2.

- Actions: This is a full-featured cloud computing environment that is typically used for automating software quality processes such as running tests, compiling software for release and distribution, and compiling and deploying online documentation.
- Discussions: This is typically the starting point for any collaboration. Create a discussion topic and engage with other model stakeholders to define the idea and develop a proposed implementation.

- Issues: Document the proposed solution to a problem or implementation of a new feature as outlined in the corresponding Discussion. Finalize the description and outline test cases to verify the idea.
- Projects: Collect Issues, Pull Requests, and generic cards to establish a relationship across all ongoing works in progress. This is typically most useful for large development efforts and prioritizing work for upcoming releases.
- Pull Requests: Pull Requests are a request to accept a change into a branch. This typically happens across forks of a repository, but it can also happen between branches of the same fork. During the implementation of an Issue, open a pull request to communicate work is ongoing. This is also the venue for code reviews.
- Releases: Several accepted pull requests can be aggregated to comprise one release, and this is listed in a project's GitHub Releases page along with release notes to describe the changes and communicate relevant details.

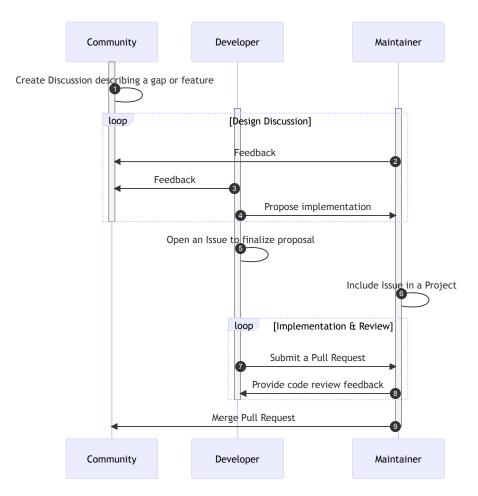


Figure 2. A representative workflow among all actors in a software development workflow leveraging GitHub features

The combination of git and GitHub provides a powerful mechanism to capture design intent, factors that lead to particular decisions, and the evolution of a project for future reference. It is important to carefully craft the messages to avoid washing out information with noise. Consider the following guidelines when engaging on GitHub:

- Descriptions of any activity should be well scoped and easily understandable.
- Pictures really are worth 1,000 words. Include a diagram, plot, screenshot, or picture when it will add clarity.

- Prefer actual text over screenshots of text. GitHub is searchable, so text provides more searchable content whereas screenshots do not. In addition, text-based code snippets can be copied easily by other users.
- Establish a practice of assigning responsibility to a core team member for each Issue and Pull Request to avoid ambiguity about how these will be addressed.

5.5 Pull Requests

A pull request, or PR, is a request to merge a particular set of code changes into another instance of the software, typically an agreed upon "main" version. Pull request descriptions should include contextual information regarding the code change. The objective is to convince reviewers and maintainers the new code is in a good state and that its inclusion would be a benefit to the project. This typically involves a contextual description of the change, an explanation of why the change is valid, and an overview of the tests added to the test suite to demonstrate and exercise the new code.

The size and scope of a pull request should be chosen so it is both easy to explain and easy to review. It is common to create many pull requests in the development of a single feature because this process enables periodically syncing forks or branches and supports milestones or periodic check-ins throughout development. The primary objective is to optimize for readability in the pull request description as well as the code changes themselves.

Consider pull request titles and descriptions as documentation that will be relevant to future developers. When a pull request is merged, it can either be combined into one commit (squash and merge) in the destination branch or included through a merge-commit. The former does not maintain the commit history of the working branch whereas the latter does. The squash-and-merge approach is often preferred by project maintainers because of its simplicity, and in this case the title of the pull request becomes the commit message. Because merging the pull request directly affects the commit history of the destination branch, the review and merge process should also follow the Version Control guidelines. Finally, the release process through GitHub Releases can automatically construct release notes from the title of all pull requests merged since the previous release.

Though the details of workflows around defining, designing, and implementing new development efforts should be identified explicitly following the guidance in Collaborative Workflows with GitHub, pull requests, in practice, are often a good place to iterate collaboratively on the design and implementation details. Pull request reviews should have the following characteristics:

- Be very verbose with efficient but specific and complete feedback
- Be constructive rather than destructive; blame (negative) is nearly always irrelevant, and credit (positive) is nearly always appreciated
- Call out good ideas as well as bad ideas
- · Include snippets of code to exercise portions of the changes
- Include plots or graphics showing the impact of the changes
- Refer to precedent or contextual conventions
- Refer to design documentation and style guides.

The GitHub Pull Request Review documentation provides a detailed guide on using the various features to suggest and integrate code review feedback.

5.6 Continuous Integration: Automating Tests, Compliance, and Delivery

The term continuous integration, or CI, is often used to refer to any of the many automated systems that support software quality. In its essence, continuous integration refers to the practice of deploying a change in the code directly into the production or released version. This practice is enabled by constructing a system of quality check infrastructure that gives maintainers the confidence to accept a change and release immediately. The "continuous" aspect refers to the automated nature of the quality check systems. Ideally, full continuous integration requires that

all characteristics and potential impacts of a code change are tested and validated automatically and without human input, such as the following:

- · Requiring new code is covered by unit tests, integration tests, and regression tests
- Checking impacts to computational cost (speed) are within a threshold
- Checking memory impacts are within a threshold
- Validating documentation changes and functionality
- Linting for code syntax.

It can be helpful to break the topic of CI into three general areas:

- Continuous testing (CT)
- Continuous compliance (CC)
- Continuous delivery (CD).

Continuous testing is established by adopting a testing framework and ensuring all new code is well tested. Though automatically testing the *quality* of tests may be impractical, it is simple and helpful to automatically check the *quantity* of tests to ensure new code is covered. For the sake of a user-friendly CT pipeline, consider grouping tests into categories that can be run in parallel by the automated system. Also, minimize the time required to execute the test suite so developers get the automated feedback as soon as possible.

Continuous compliance is related to automatically checking for code style, complexity, existence of docstrings or other types of documentation, and any other requirements that describe aspects of the code itself. A common method is to use a linter for the programming language used. Most linters are highly configurable and so can be tailored to the needs and style of the development team. This step typically happens very quickly, so execution time is usually not a concern.

Continuous delivery handles how the software is exported to users for consumption. For web-based software, this involves deploying to a server, whereas modeling and analysis libraries are typically delivered via package managers or compiled binaries. The continuous aspect of CD refers to the practice of automatically pushing the "released" product upon any change to the primary branch or via a periodic semi-automated release process.

All aspects of CI contribute to the quality of a software project, and a full ecosystem of open source, freely available infrastructure is available to address them all. Ultimately, though, the true beneficiaries of CI pipelines are the developers and maintainers because major portions of quality enforcement and distribution are automated. Without this infrastructure, code reviews can be prohibitively time consuming and error prone, and the release process can take hours or days. By committing to the initial investment and regular maintenance, computers handle these detailed and repetitive tasks.

Given the inherent challenges in managing groups of people with various software development styles and opinions, establishing the automated systems described here can help align expectations around minimum standards for acceptance of code while reducing the burden on a project's "benevolent dictator" or gatekeeper. It is recommended to establish these processes at the onset of a software project and continuously adjust as needed.

For reference, a typical CI pipeline for a Python package is shown in Figure 3 where the square components are GitHub Actions steps.

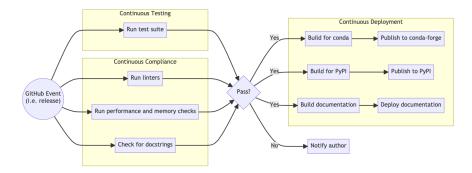


Figure 3. A typical continuous integration pipeline using GitHub features including distinct steps for testing, compliance checking, and deployment

Appendix A. WETO Software Stack Grading Rubric

Derived from this best practices document, researchers at the National Renewable Energy Laboratory (NREL) have developed a rubric for grading software projects. The objective is to provide a common mechanism and process for evaluating the following aspects of WETO Software Stack development efforts:

- · Statement of objectives and whether they are met
- Accessibility and usability for the target audience
- Maintenance burden for WETO and the associated national labs
- Impact within the wind energy community.

For reference, a screenshot of the software grading rubric completed for the FLORIS software is shown in Figures A.1, A.2, and A.3.

This software grading system is intended to be used by model owners, national lab program managers, and WETO program managers. For model owners, the rubric is a tool for self-evaluation to identify where resources should be allocated within their projects. For national lab program managers, the rubric provides a method for coordinating the various software within a given topic area. At the highest level, WETO program managers use the rubric to get a broad overview of the quality of software projects as they relate to each other and the entire portfolio.

The software grading rubric is structured as a set of criteria categorized into software quality topics in a Microsoft Excel spreadsheet. Each criterion is assigned a rating or designated as "not applicable." A dark-to-light color gradient rating system corresponds to low, medium, and high levels of satisfaction for that particular criterion. Since the priorities and needs of a particular software change as a function of the maturity level, current funding, target audience, size of the user base, and level of impact, a priority level is associated to each criterion to function as a weighting of importance.

The topic areas currently included are:

- Accessibility
- Usability
- Documentation
- Extendability
- Verification
- Community Health.

In this system, most software projects will have a range of scores, and low or high are not necessarily good or bad. Instead, they are a holistic measure of software maturity and quality across the portfolio.

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F9	9 $\frac{A}{\Psi} \times \checkmark f_X$					
	A	В	С	D	E	F
1		Priority	Low	Med	High	NA: Out of scope or not relevant to mod
2	Accessibility			mere is some mention or unis, put		
3	Statement of Objectives: Clear statement of objectives for the project including target audience	MED		it could be improved. The description assumes the reader has knowledge of the field.		
4	Statement of Use Cases: Description of target use cases, work flows, problems that will be solved by this software	HIGH		There are examples, but it could be more explicitly stated	FLORIS has a rich set of examples	
5	Scope Bounds: Clearly state what the software does not do	LOW	No mention			
	Ease of Distribution and Installation	MED			Available via typical Python package managers	
	Platforms: Support of common user platforms	HIGH			Support of Mac, Linux, Windows	
8	Licensing: License type clearly documented	HIGH			Use of standard OSI license file and repo "license" field properly completed	
	Third Party Libraries: Clearly identify and track third party software products and note applicable license					
	agreements	LOW			All libraries and licenses identified	
10	Usability					
	- Subirity				With release of v4.0, major	
12	User interface: Is well-defined and documented	MED		API docs exist, but many are out of date		
13	Input files: Standard file types are used for input/output	LOW			Common file type that is ubiquitous and human / machine readable	
14	Interface stability	MED			Consistent, well documented, and user-visible process to change interfaces	
15	Error messages: Are present, informative, and well handled	MED			Intentional error handling that explains common errors to users	
16	Logging and metadata: Are present and informative	MED			Full log of inputs and model states over course of executation	
17	Terminal display: Terminal output is helpful, well- formatted and can be redirected or turned off by the user	LOW		Output can be controlled through levels, but it is currently convoluted	Logging levels and printouts handled by standard python logging library	ł
18	GUI: Graphical user interface (GUI) available for novice users	LOW	None available		Fully functional GUI that covers ful workflow	
19	Startup time: Time required to get started (onboarding time, etc)	MED	O(days)	O(hours)	O(minutes)	
	Version upgrades: Suport for upgrading to newer versions			Conversion script available,	V4 includes an update script which have been keeping up to date as we go and asked for external user verification of ease of use and	

Figure A.1. A screenshot of the software grading rubric developed for the WETO Software Stack and completed for the FLORIS software. This portion contains the Accessibility and Usability sections.

	ome Insert Draw Page Layout Formulas	Data	Review View Au	tomate		Comments	🖄 Share 🔻
F9	-5,	Data	Review View Au	tomate		Comments ل	Er Share
- 3	A A	В	С	D	E	F	
1		Priority	Low	Med	High	NA: Out of scope or not rele	want to mor
	Documentation	Thomy				in our of scope of notifet	Tunt to mot
4	Pre-requisites: Document pre-requisite knowledge	LOW		The pre-reqs are implicitly described	Complete list of assumed knowledge		
25	Getting started: Including hands-on examples and tutorials	HIGH			Full ramp-up examples paired with documentation explaining use cases with step-by-step guidance		
26	Installation documentation This includes installation, configuration, compile instructions, how to upgrade	MED		No troubleshooting, and it's generally not well approachable	List of commands and steps including troubleshooting		
	Theory: Theory documentation is available including background, context, and references.	MED		References to models are available, but very limited	Includes background, context, discussion, reference, and theory		
28	Input files and/or parameters: All input files and input parameters are fully documented and explained.	HIGH			All input files and parameters fully documented		
	Best practices: Common use cases are explained with detailed workflows and modeling guidance	LOW		Included in the examples, but not easy to find	Numerous use case workflows explained with modeling guidance		
	Common mistakes and fixes: Provide guidance and solutions to common issues that are raised by users	LOW	Not provided		Extensive list of user issues that is easy to navigate and their resolutions		
	Roadmap for current and upcoming development plans	LOW	Not provided		Roadmap is current and informative to users		
32	Validation report: Document and demonstrate correctness of the included models		Not provided		Validation information is made available on the documentation site including code to code, higher fidelity models, literature, and experimental data		
	Funding sources: Historical and/or recent funding sources for model development are listed in the				Funding sources are actively		
33 34	documentation	LOW	Not provided		maintained in the documentation		
	Extendability						
36	Style guide: Code style guide developed, documented, and adhered to (or enforced)	MED		Available on GitHub Discussion, and it is outdated	Code style enforced by RUFF and isort on github with required packages installed by developer configuration		
37	Architecture documentation: Code design document that is readily available	MED		Some diagrams in place, more useful as a reference considering that the audience already knows something about the software	Automated architecture diagram generation, curated conceptual diagrams, contextual information; tailored to teaching someone without prior knowledge of the software		
38	Contributor requirements: Maintainer expectations of code contributors are stated clearly and enforced	MED		Available, but scattered and disorganized	Includes requirements for design documents, implementation plans, architecture diagrams		
9	Connection to theory: Clear mapping from theory guide to code implementation via code comments and easy to follow calculations	HIGH		Available, but scattered and disorganized	Easy for curious users to connect code flow and implementation to theory docs		
	Version control: Use of version control software (recommend git + Github) and established version control				Github version control in place and sound git workflow demonstrated		

Figure A.2. A screenshot of the software grading rubric developed for the WETO Software Stack and completed for the FLORIS software. This portion contains the Documentation and Extendability sections.

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F9	9 * × ✓ <i>f</i> x					
	A	В	С	D	E	F
1		Priority	Low	Med	High	NA: Out of scope or not relevant to mod
44	Verification					
	Installation test: Ability to test for valid installation, if not					
45	covered by examples	MED			Quick installation test available	
46	Continuous integration: CI is in place and activates test framework	HIGH			Test framework fully tied into code repository and activated on each code change	
47	Testing framework: Test framework exists, including unit tests and regression tests	HIGH			Fully automated test framework	
48	Testing Docs: Documentation for the tests exists for developers	MED		The tests have been greatly expanded but there is no over- arching framework	Documentation for testing framework exists and current	
49	Unit coverage: Line count coverage (percentage) in unit tests	HIGH			19 80	0
50	Regression coverage: Use-case-coverage or feature- coverage (percentage) in test suite. (likely estimated by development team)	MED	Not reported separately		50 10	o
51	· · · · ·					
52	Community Health					
	User forum: Platform for users to raise issues, requests,					
	and bugs	HIGH	64	0.000	GitHub, NREL Forum	
	Response time: Time to respond to user issues	HIGH	O(Month)	O(Week)	O(Day)	
55	PR lifetime: Time to review and merge pull request Activity recency: Time since most recent repository	MED	O(Month)	O(Week)	O(Day)	
56	activity	MED	O(Month)	O(Week)	O(Day)	
57	Release recency: Time since most recent version release	MED	O(Year)	O(Half)	O(Quarter)	
58	User engagement recency: Number of recent (last 6 months) external (not core development team) engagements	MED		0	5 2	0
59	Documentation traffic: Google Analytics "monthly active users" or "daily active users" for documentation page	LOW		0	10 21	0
60	Repository traffic: GitHub repo page traffic (CHOOSE A METRIC)	LOW		0	10 20	0
	Community engagement: Opportunities are available for				Conference workshops, webinars, forum activity (GH Discussions,	

Figure A.3. A screenshot of the software grading rubric developed for the WETO Software Stack and completed for the FLORIS software. This portion contains the Verification and Community Health sections.

Appendix B. RSEs: The Engineers Behind Research Software

Research software exists in a unique environment where the majority of users and developers share expertise within a specific field, and funding mechanisms are often tied to results from using the software rather than to the software itself. Because of these nuances of the research software environment, the incentives to create high-quality software are often misaligned with the career incentives for the engineers creating the software. Without the appropriate incentives, the best practices listed in this report will not gain adoption, and the WETO Software Stack will suffer in all of the areas listed. For the sake of the WETO software portfolio and the researchers working in these groups, it is important to directly consider the needs and expectations of the people responsible for designing and implementing research software projects.

The term research software engineer (RSE) is defined by the UK-RSE Society as follows:

A Research Software Engineer (RSE) combines professional software engineering expertise with an intimate understanding of research.

While all modern research typically involves using research software, it is common for researchers to focus skill development on either the research domain or the computational considerations involved in implementing the research in software. The research environments in academia and government labs are often structured to incentivize academic publication, so the resulting teams are commonly made up of mostly domain researchers and a minority of research software engineers. The domain researchers inform the needs of the research software and are the primary users. The RSEs design and develop the software systems as well as manage various information technology (IT) responsibilities for the group such as creating computer-based workflows, managing data, constructing web-based research artifacts, and training colleagues on best practices in research computing.

In this context, note the difference between computer science and software engineering (both descriptions taken from Wikipedia):

- Computer science is the study of computation, information, and automation. Computer science spans theoretical disciplines (such as algorithms, theory of computation, and information theory) to applied disciplines (including the design and implementation of hardware and software).
- Software engineering is an engineering-based approach to software development. A software engineer is a person who applies the engineering design process to design, develop, maintain, test, and evaluate computer software. The term programmer is sometimes used as a synonym, but may emphasize software implementation over design and can also lack connotations of engineering education or skills. Engineering techniques are used to inform the software development process, which involves the definition, implementation, assessment, measurement, management, change, and improvement of the software life cycle process itself.

B.1 RSE Value Recognition

Writing code and designing software systems are entirely different things, and the latter must be recognized relative to the value it adds to the research process. Software design and software architecture are complicated topics covered in text books, courses at top universities, and academic publications. The process of creating a software system given various requirements is a *design process*. It involves stating requirements, iterative design, and validation and verification of the design. It can take years to fully accomplish a design objective, and at the same time the landscape of computers and software development is constantly changing. In addition, software is rarely created by one person, so RSEs must manage multiple contributors making changes simultaneously while also striving to meet the needs of the project. Therefore, consider it a best practice within the context of the WETO Stack to recognize the contributions and value of RSEs within the labs. Avoid trivializing software design as "programming." Many RSEs have engineering or science degrees, so treat their work as engineering or science.

B.2 Career Growth and Trajectory

In addition to acknowledgment of work and value added, it is important to provide meaningful career guidance to RSEs to both serve their personal goals and ensure the projects have well-rounded contributors. RSEs should have some level of domain experience; that is, they should *use* as well as *develop* their software. RSEs should know the

context in which their software exists. They should be experts in the implementation and very good in the usage. A characteristic career trajectory within the national lab environment may progress along the following phases:

- 1. Implement models, develop tests and documentation
- 2. Co-author analyses, improve modeling, inform work plans
- 3. Lead author analyses, guide future development efforts, write work plans
- 4. Propose new work, seek funding to expand the software project
- 5. Inform center-wide software culture and practices.

In general, the amount of code written by an RSE should peak around Phase 2 or Phase 3 and then taper off. The responsibility for creating software should not be entirely removed, but the majority of involvement in software development should be code review, design, and project planning. As in any career advising, the details should be a discussion between the RSE, their direct manager, and the center or lab leadership.